## **Best-in-Class Swatch Ordering**

#### Overview

Optimizing the swatch ordering experience both on dedicated landing page and PDP by addressing business goals and user pain points. UX / UI Designer Carly Addison

Product Manager Andrew Paget Duration Ongoing

Software used Sketch, Invision

Research Methods and UX Tools used:

- Stakeholder Interviews
- Voice of the Customer and Moderated User Interviews
- Screen Flows
- Competitive Analysis
- Design System Implementation

## Understanding the Problem

## Users who order free swatches are ~70% more likely to purchase an upholstery item. However, since there is no order tracking, we don't have exact numbers nor can we follow up with customers.

### I performed stakeholder interviews to understand known user and business pain points with the current experience.

#### Business goals:

- Every swatch will be assigned a \$0.00 SKU, allowing it to be added to cart like any other product. Swatch ordering through the cart will allow for order tracking.
- Continue to allow user to order swatches directly on Product Detail Page, keeping bounce rate low. Optimize experience.

#### Success metrics:

- Reduce time from swatch order to furniture purchase.
- 15% increase in conversion and a 6% increase in revenue across upholstery PDPs.

#### UX goals:

- Human-Centered Design: Understand the user's swatch ordering behavior and pain points through user interviews and then develop solutions for these problems.
- Responsive design and implementing the new Design System.
- Continue to iterate and build out new features.

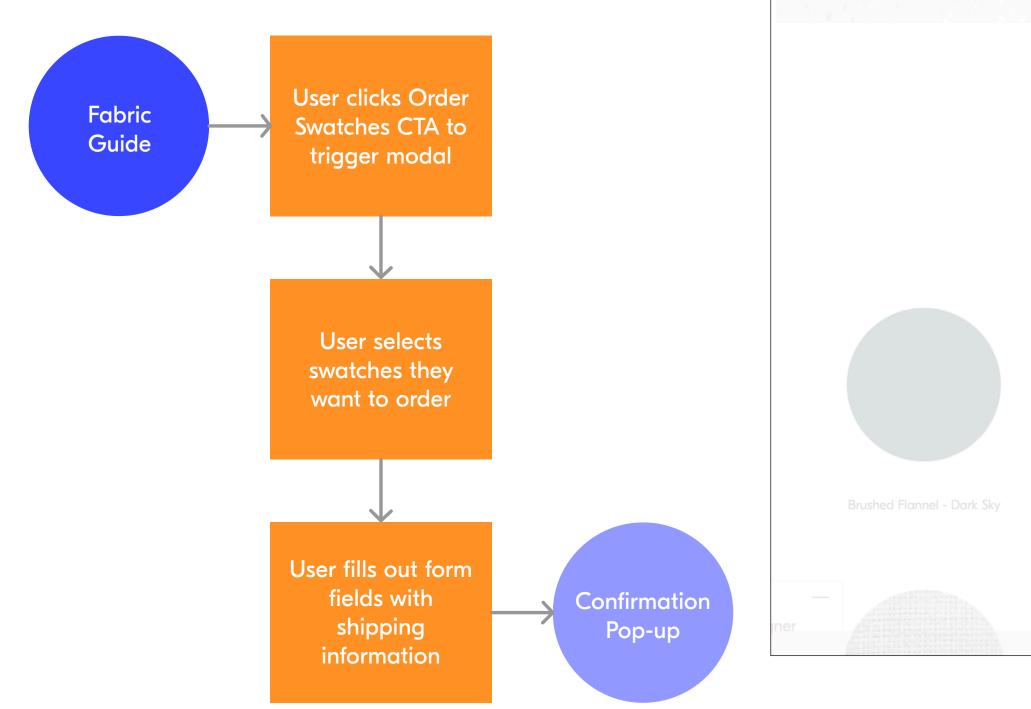
## User flow of existing experience to understand how the user currently orders swatches.

#### Pros

• Straightforward, with minimal steps.

#### Cons

- Doesn't allow for order tracking, order confirmation.
- If user is on product with 100+ swatches, no way to filter them down, making for an overwhelming experience.
- Not responsive and not utilizing Design System.



|  |                                       |                             | Fab                             | ric Swatche:                | s Wood                       | Swatches  |             |
|--|---------------------------------------|-----------------------------|---------------------------------|-----------------------------|------------------------------|---|-------------|
| The fabric guid  | Order Free Swatches (Select Up To 15) |                             |                                 |                             |                              |   |             |
| We're making it easy to select<br>best fabric for your upholstery<br>Peruse our fabrics below, orde<br>swatches to try at home or cor<br>with our Design Crew. | Swatches A                            | Available For               | This Item                       | Check k                     | boxes to select              | Shipping Information<br>Full Name   |             |
| Order free swatches  | Chenille<br>Tweed,<br>Dove            | Chenille<br>Tweed,<br>Sand  | Chenille<br>Tweed, Iron<br>Gate | Chenille<br>Tweed           | Chenille<br>Tweed,<br>Pewter | Address 1<br>Address 2  |             |
|  | Chanilla                              | Chanilla                    | Chanilla                        | Chanilla                    | Chasilla                     | City  |             |
|  | Chenille<br>Tweed,<br>Silver          | Chenille<br>Tweed,<br>Slate | Chenille<br>Tweed,<br>Midnight  | Chenille<br>Tweed,<br>Camel | Chenille<br>Tweed,<br>Mauve  | State* Please Select  |             |
|  | Twill, Sand                           | Twill, Dove                 | Twill,<br>Alabaster             | Twill, Gravel               | Twill, Silver                | Zip Code*<br>Phone *  |             |
|  |                                       | •                           |                                 | •                           | -                            | Email*  |             |
| Brushed Flannel - Dark Sky   | Twill,<br>Granite                     | Twill, Frost<br>Gray        | Twill,<br>Pewter                | Twill,<br>Midnight          | Basket Slub,<br>Sand         | carlyjaddison@gmail.com <a href="mailto:Email Options"><u>Email Options</u></a> Place Order > | Eco Weave - |
|  |                                       | Personal Academics          |                                 |                             |                              |   |             |





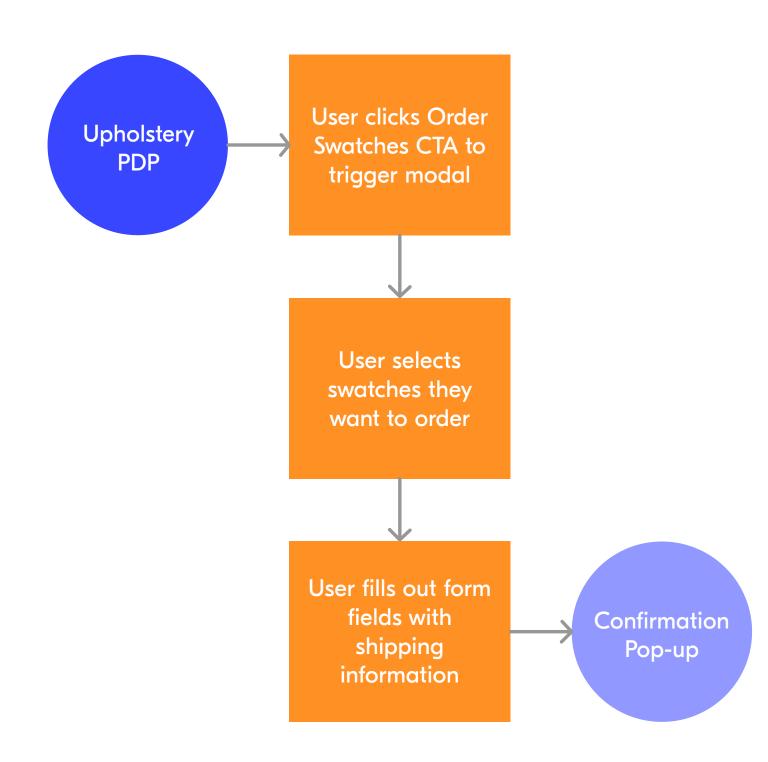
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|             |                                   | Tweed,             | Tweed,             | Tweed, Iron      | Tweed,              | Tweed,          |  |
|             | Address 2                         | Frost Gray         | Pewter<br>(Already | Gate             | Sand                | Dove            |  |
|             |                                   |                    | requested)         |                  |                     |                 |  |
|             | City                              |                    |                    | -                |                     |                 |  |
|             |                                   |                    |                    |                  |                     |                 |  |
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| \$          | Please Select                     | Tweed,<br>Midnight | Tweed,<br>Slate    | Tweed,<br>Silver | Tweed,<br>Silver    | Tweed           |  |
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| eate a cust | Phone *                           | Twill, Gravel      | Twill,             | Twill, Dove      | Chenille            | Chenille        |  |
|             |                                   |                    | Alabaster          |                  | Tweed,<br>Mauve     | Tweed,<br>Camel |  |
|             | Email*                            |                    |                    |                  | (Already requested) |                 |  |
|             | carlyjaddison@gmail.com           |                    |                    |                  | Tequested)          |                 |  |
|             |                                   |                    |                    |                  |                     |                 |  |

## Research

# To start getting an idea of user behavior and pain points, I took a look at user feedback through our <mark>VOC</mark> platform, which would then inform our in-depth user interviews.

#### **Relevant quotes**

- "Ordered 10 swatches for a couch received 8, 6 of which were double - so essentially only received 5 swatches out of the 10 and can't remember which of the ones I'd looked at so essentially have to start over."
- "Where in the @#\$%&! do I find information on the different types of velvet? Should I just guess and hope it's the right one?"
- "The product description says order free swatches but that's not anywhere actually on the website or in the search."
- "You need a central place where people can order swatches for all products. It's a pain to have to go from product to product ordering different batches of swatches."
- "On ordering fabric swatches, I expected a confirmation email sent to me."

#### Insights

- Not receiving the correct swatches that the user ordered.
- No order confirmation email, no place to track order or to help remember which ones were ordered.
- Lack of information on fabric types.
- Difficulty finding swatch landing page.
- No central location for ordering all types of swatches: fabric, rug and wood.

## I teamed up with our UX Researcher who performed indepth <mark>user interviews</mark> to shed light on swatch ordering behavior and pain points.

#### Insights

- Most customers completed their upholstery purchase process (initia ideas to purchase) within three weeks (40%).
- Material (specific type or durability), color (to match other decor), price are the most important factors in choosing a fabric, followed by grade and cleaning care.
  - 73% users said narrowing swatches down by Material is important or very important.
- Using merchant terminology (e.g., lightly textured blend) to describe fabric confused customers; Understanding how the fabric feels, is cared for, and availability status was desired.
- Scrolling through large quantities of swatches in a carousel did not resonate with customers.
- Customers did not connect with the circular-shaped swatches.

| al | <ul> <li>Small sized swatches on the page limited customers' ability to<br/>imagine how fabric felt. A strong need existed to display swatches in<br/>the lightbox, if feasible, from light to dark to simplify comparisons.</li> </ul> |
|----|---|
| у  | <ul> <li>90% said a large swatch image is important</li> </ul>  |
| nt | <ul> <li>Fabric color, type / material selection occurred simultaneously during<br/>the purchase journey</li> </ul>   |
|    | <ul> <li>64% customers consult someone (partner or store associate)</li> </ul>  |
| е  |   |
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## Feature Prioritization

## After speaking with stakeholders and users, it is clear we have many business and user goals, but which will make the biggest impact with lowest effort?

#### **BUSINESS NEEDS**

## 1. Every swatch, free or for purchase, will be assigned a \$0.00 SKU, allowing it to be added to cart like any other product.

- Allows for order tracking.
- Ensures 1) user receives the correct swatches that the user ordered and 2) user receives confirmation email.
- Allows for follow up with customers that have ordered swatches through various marketing and communication channels = higher conversion.

#### USER NEEDS

1. Scrolling through large quantities of swatches in a carousel did not resonate with customers. Provide a way to narrow swatches down.

2. Since 64% users consult with someone before purchasing, provide link to Design Crew.

#### 3. More information on fabric types.

- Prioritize material/durability, color, grade and cleaning care.
- 4. Confidence that their order was placed correctly.

## 5. UI that resonates with users more and is more helpful in choosing swatches.

- Use lightbox to give user a better idea of look and feel, as 90% users say a large image is important.
- Customers did not connect with the circular-shaped swatches.

## Design Decisions

Business Ask

Swatches to become \$0.00 SKUs to be ordered using the cart.

This will allow users to receive a confirmation email, track their order, and reference past orders resulting in a 15% increase in conversion and a 6% increase in revenue across upholstery PDPs.

Although the process is a bit longer (user flow on next page), users are able to speed up the checkout process by:

- Bypassing checkout if they are signed in
- Bypassing payment in checkout if they only have free swatches in their cart

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Save For Later

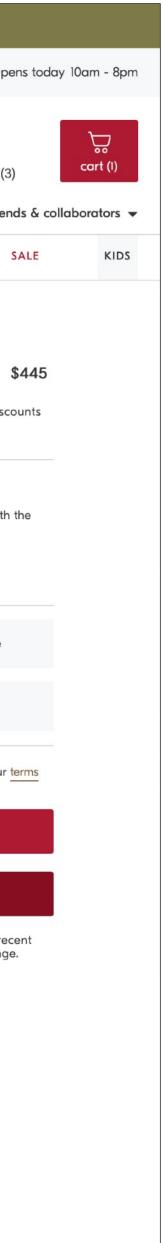
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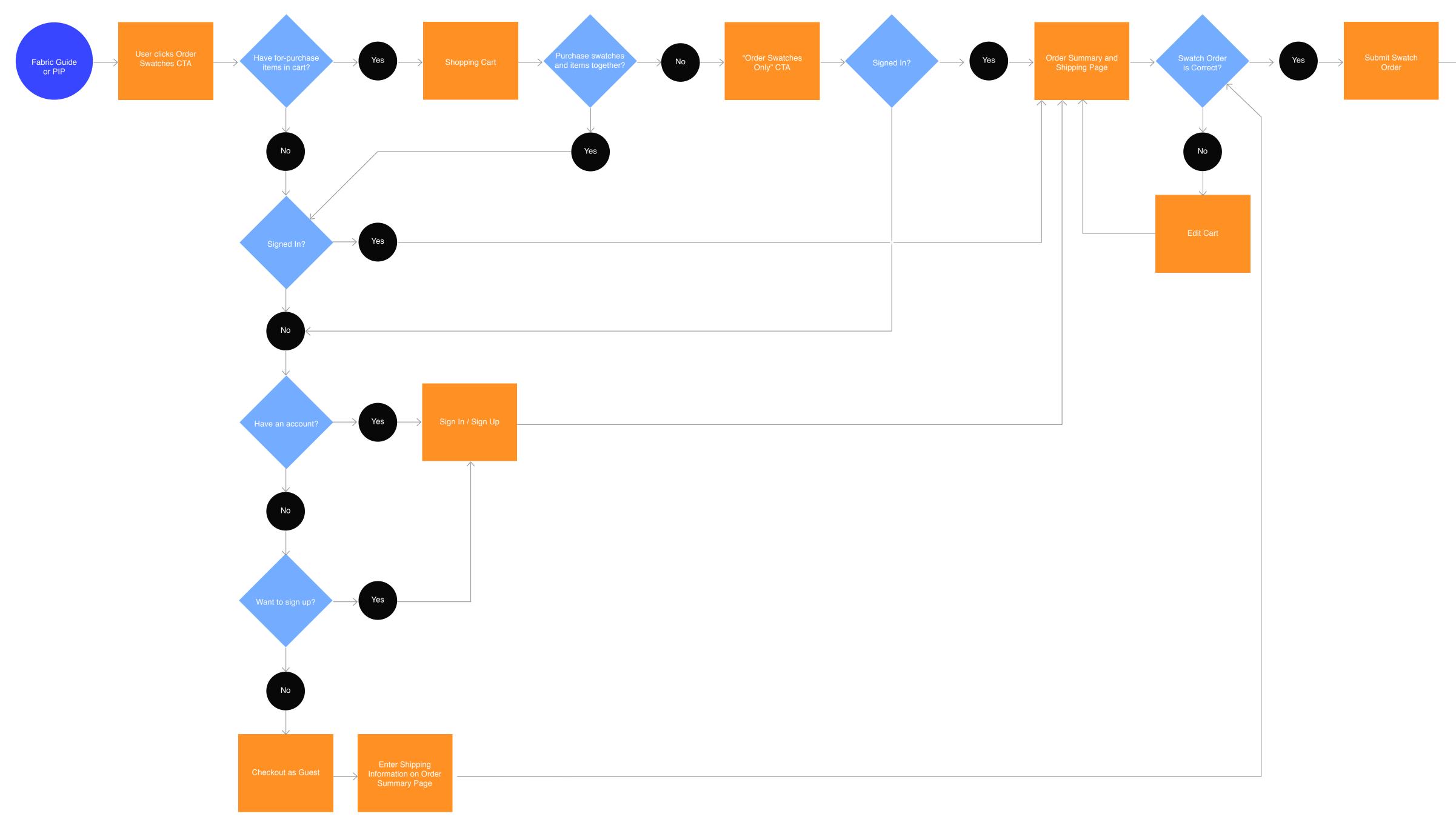
Link to prototype <u>here</u>.

|                     | Up to 50% off new clearance styles $\rightarrow$   Up to     | 40% off in-stock furniture $\rightarrow$ | Shop all warehouse deals $\rightarrow$  |   |
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| gCart               |  | Share a li                               | nk to your cart 🥕   | Order Summary<br>Subtotal (2 Items) \$<br>Total does not include shipping, gift wrap, disco<br>& tax.   |
|                     | Center Stripe Shag Rug, 5x8, White<br>#71-7555624            | liver Tetal                              | Financing options to help you save:<br>Earn \$44.50 (10%) for your first 30 days <sup>2</sup> with t<br>West Elm Credit Card. Learn more →<br>As low as \$41/month or 0% APR with affirm. |   |
|                     | Item Price<br>\$445<br>Delivery Estimate                     | QUANTITY<br>1<br>Update                  | Item Total<br>\$445   | Learn more $\rightarrow$  |
|                     | G Order now for delivery May 2 - May 4 to zip                |  | ○ PayPal  |   |
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|                     |  |  |   | Checkout  |
| Order Swatches Only |  |  |   | Express Checkout  |
|                     | Fabric Swatch, Distressed Velvet, Burnt Umber<br>#71-7854643 | er                                       |   | Our Shopping cart reflects each item's most rece<br>price. Price and availability is subject to change. |
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#### **Delivery Estimate**

G Order now for delivery April 24 to zip code: <u>11215</u>





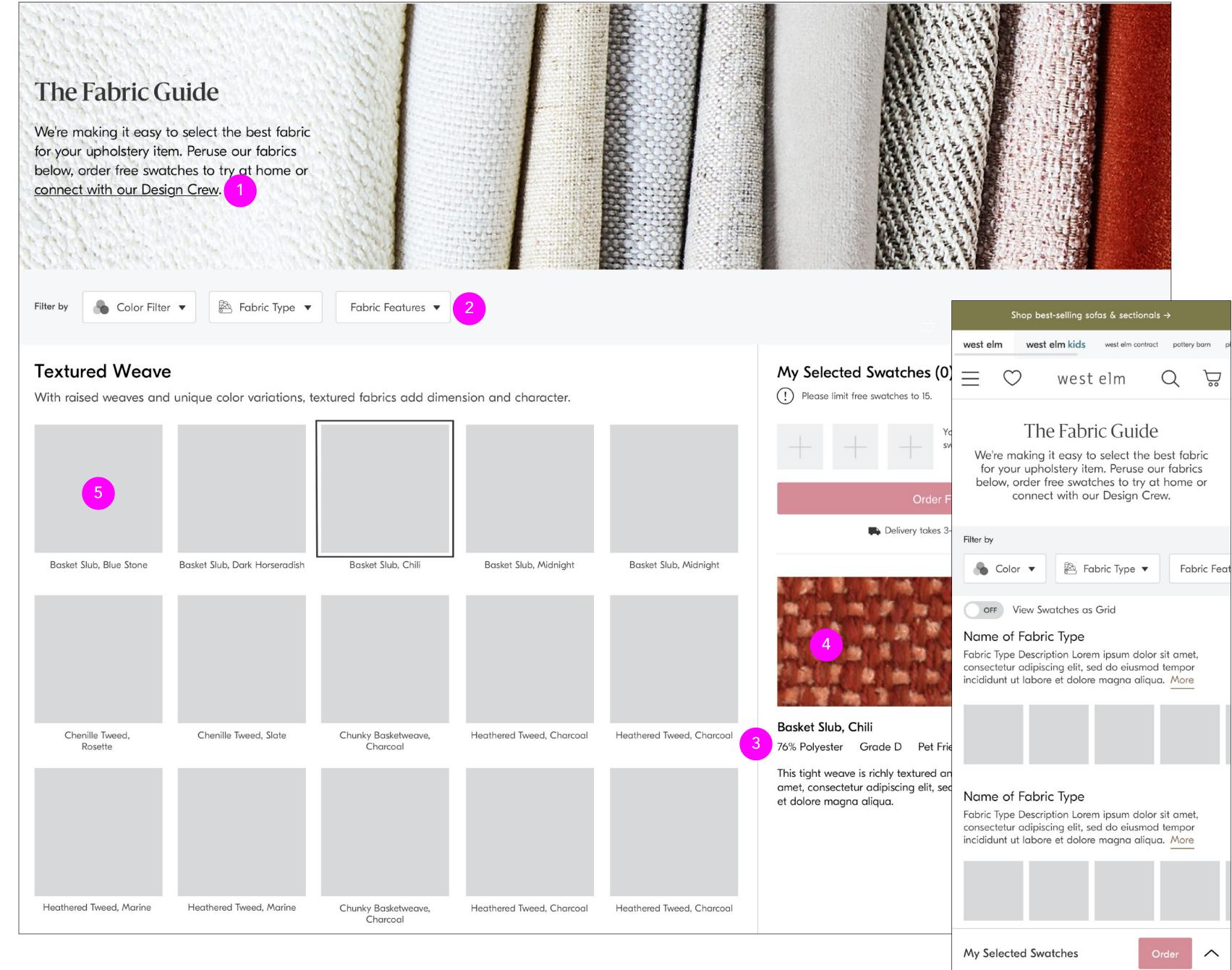


#### Business Ask

#### User-Centered Redesign

### **Optimize Swatch Guide**

- 1. Link to Design Crew for easier consultation as 64% users consult with someone before purchasing.
- 2. Implement filters as users suggested looking at 100+ swatches gets overwhelming.
- 3. List important information such as durability, grade, cleaning care.
- 4. 90% said a large swatch image is important
- 5. Customers did not connect with the circular-shaped swatches, so updated to square.



Link to prototype <u>here</u>.

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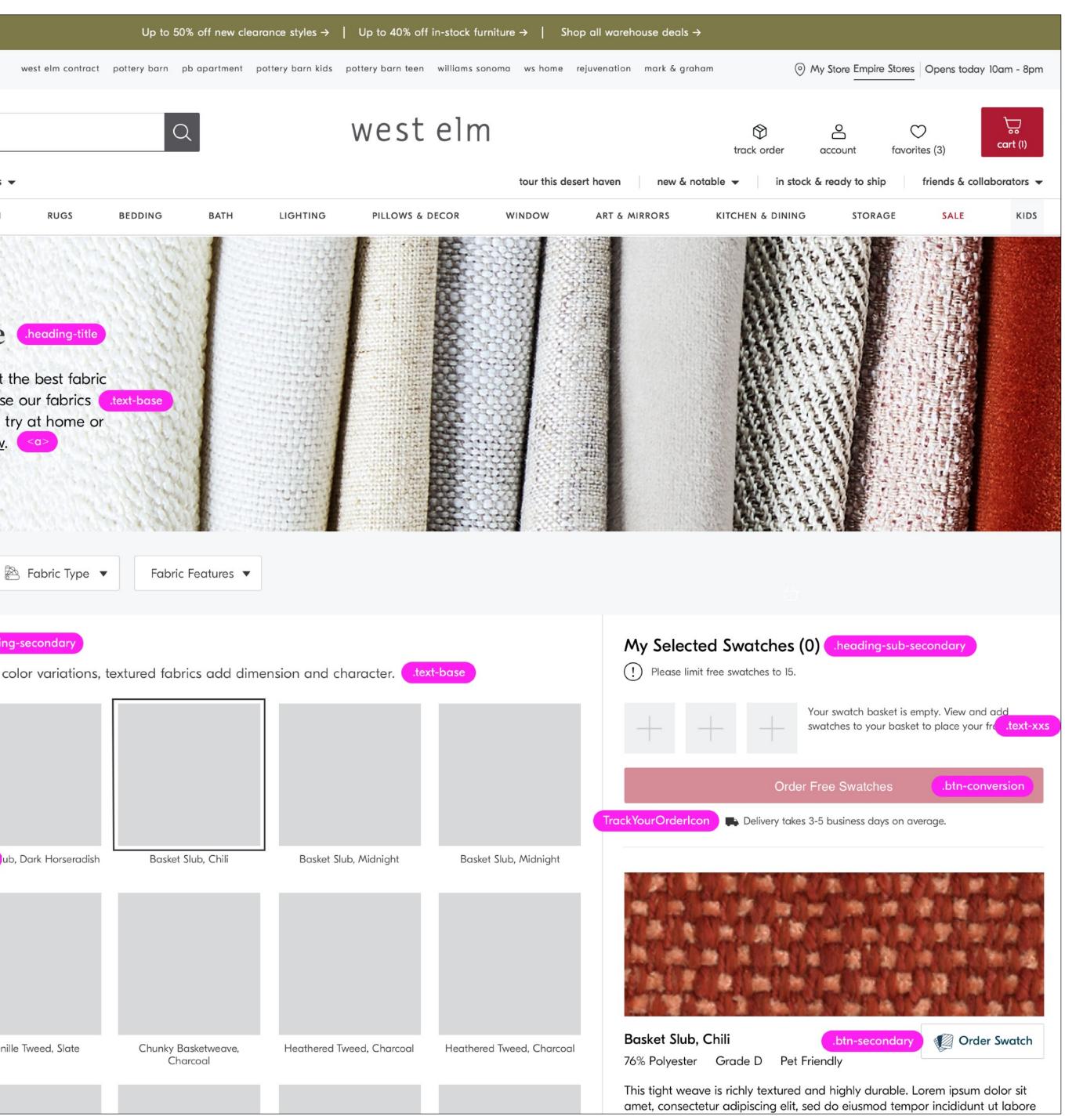
### **Design System Implementation**

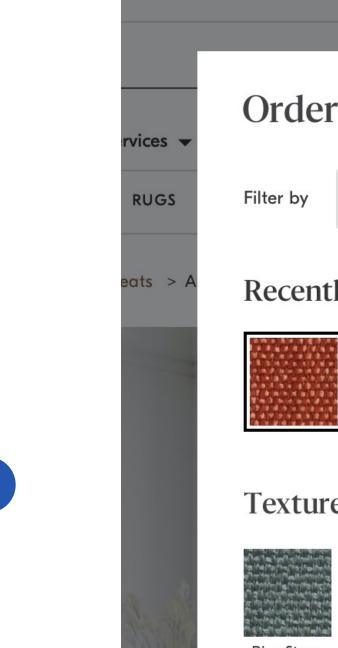
In 2021, Williams-Sonoma Inc. launched a brand new Design System across all brands. In addition to addressing business and user goals, another goal was implementing the new Design System using pre-defined classes (annotated)

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Color Filter

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Business Ask

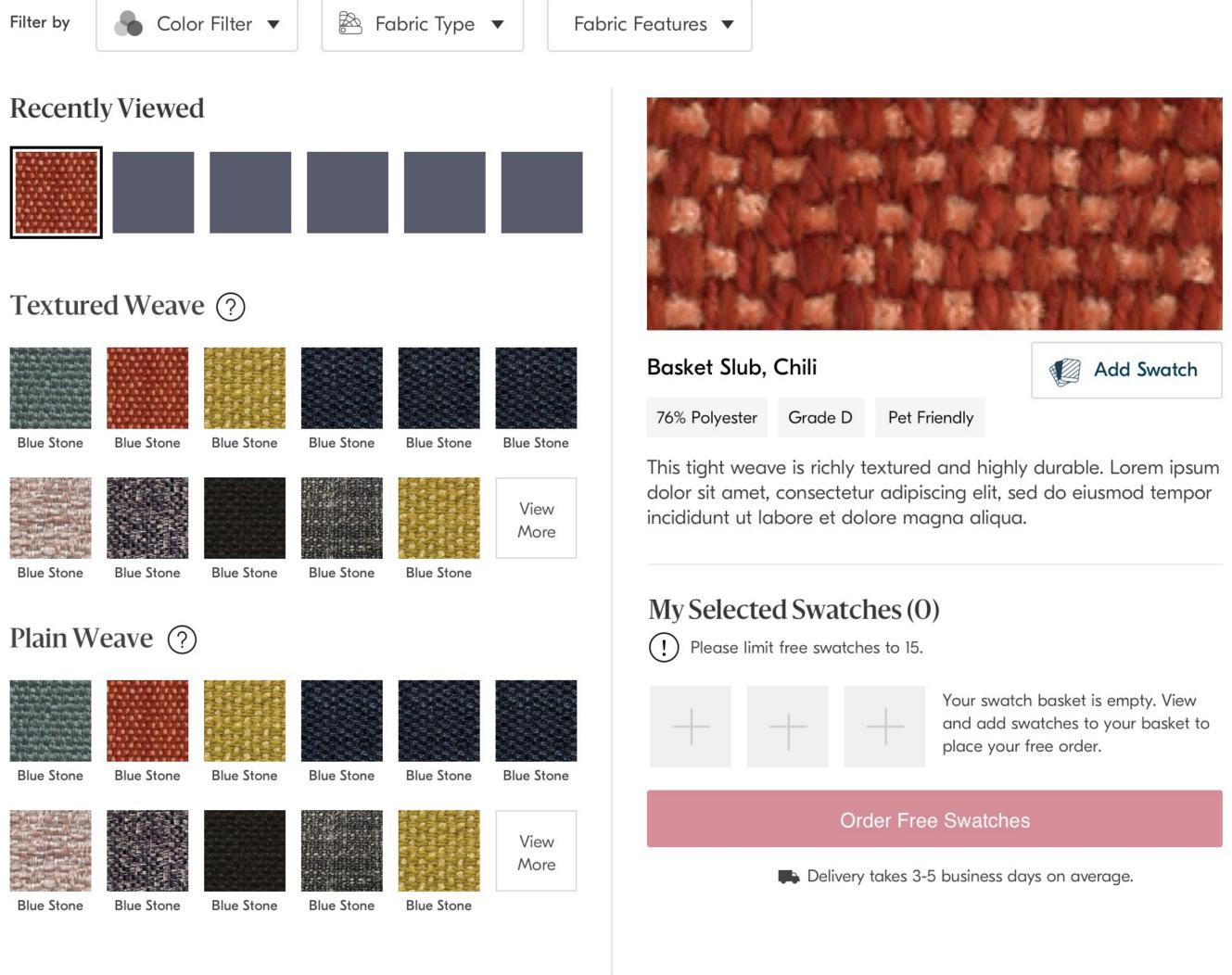
User-Centered Redesign

### **Optimize Swatch Ordering from** PDP

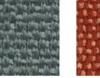
I was able to leverage the same template and features from the Swatch Guide for the PDP modal.













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#### **Order Free Swatches**

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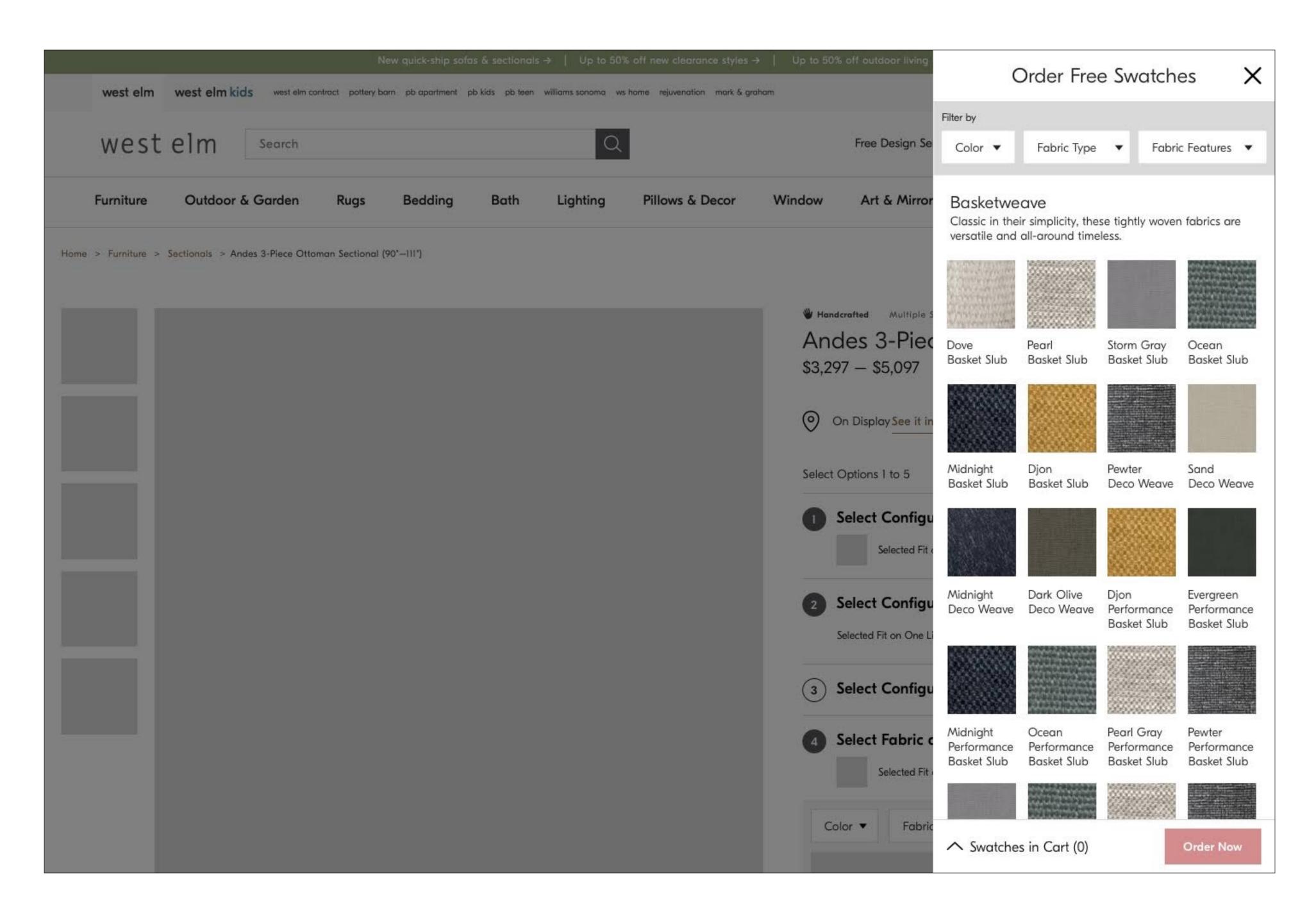


## **Roadblock and Pivot**

In the midst of this project, we are also moving to a new, responsive platform. After initial concepts and wireframes, I learned that we will be sunsetting the modal on this new platform because of LOE.

How can we still give users the opportunity to order swatches directly on the PDP?

Since our site utilized a flyout modal on other areas of the site, repurposing this modal proved to be a lower LOE.





Next Steps

## **Introducing New Features**

1. Follow up with customers that have ordered swatches through various marketing and communication channels.

- E.g. Follow-up email with available products in these fabrics.
- This will increase conversion and reduce time from swatch order to purchase.

## 2. Display available products upon selecting a swatch on the Swatch Guide.

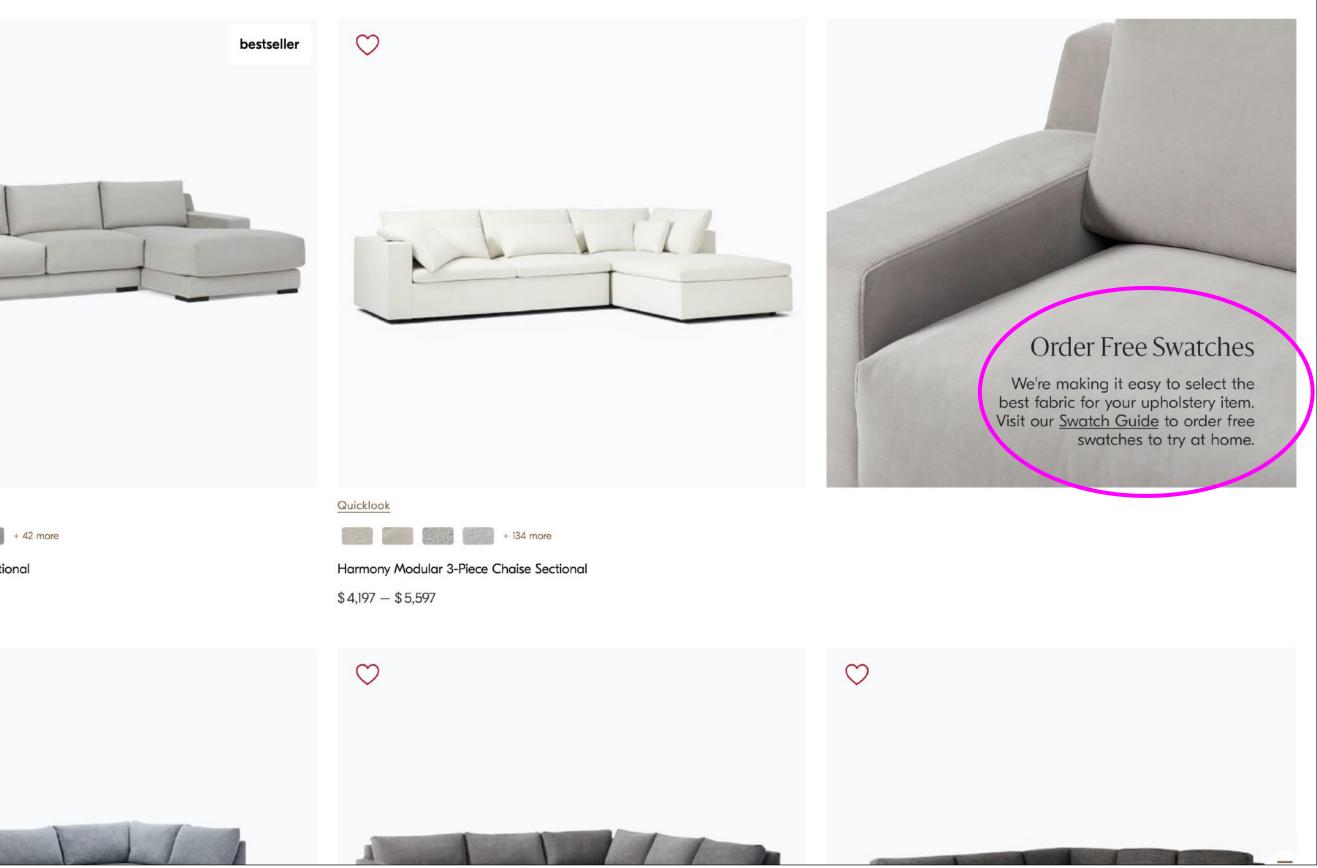
- 3. Increase overall discoverability of Swatch Guide.
- Users describe difficulty in finding the Swatch Guide. Consider adding to primary navigation, or link from a content block on Product Listing Page (*right*).

4. Incorporate wood, leather and rug swatch ordering using a tabbed approach.

5. Allow users to order Swatch Kits, a pack of preselected swatches based on palettes or fabric family.

6. Be more descriptive in how fabric *feels*, rather than looks. E.g. soft, scratchy, fuzzy.

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| Dalton 2-Piece Chaise Sect                     |
| Contract Grade More Sizes<br>\$3,098 — \$4,298 |
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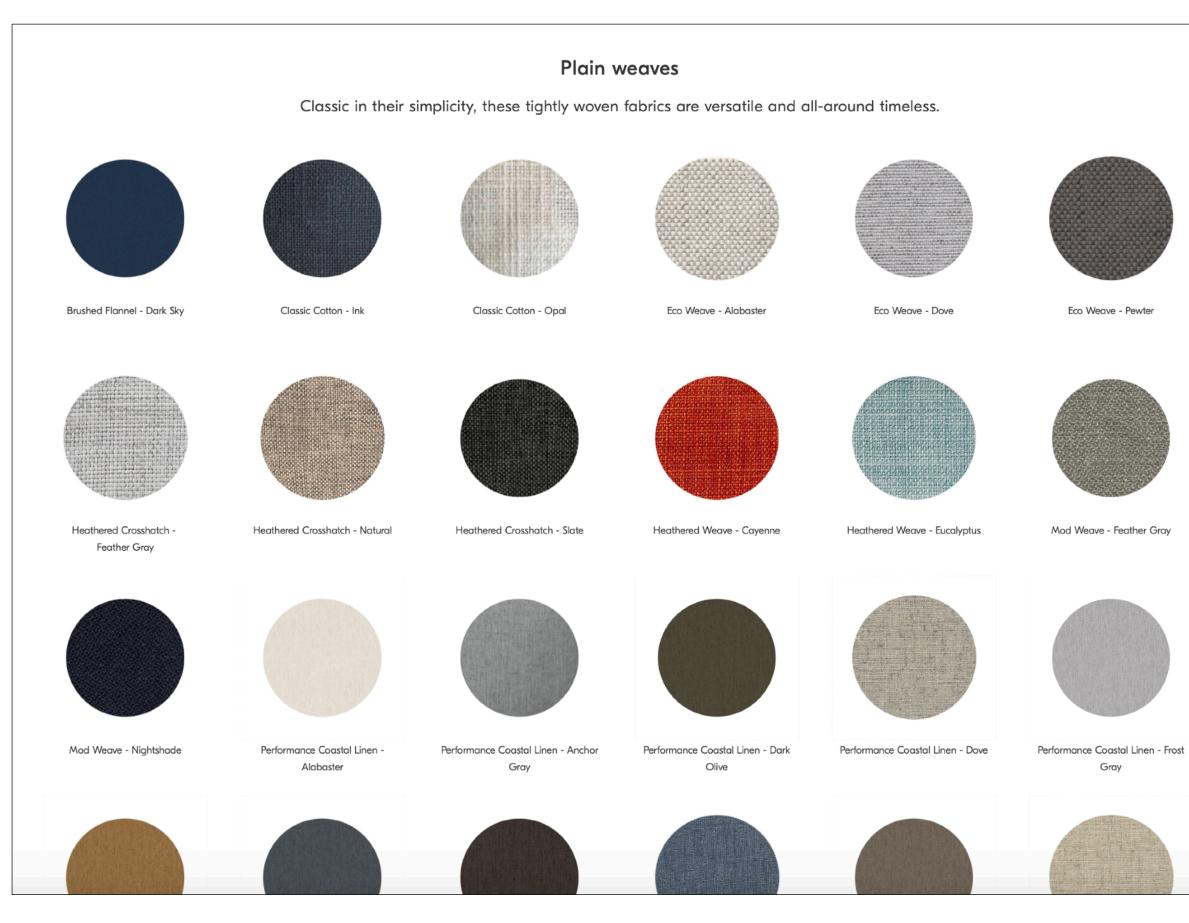
## Appendix

## Swatch Ordering Competitive Audit Matrix

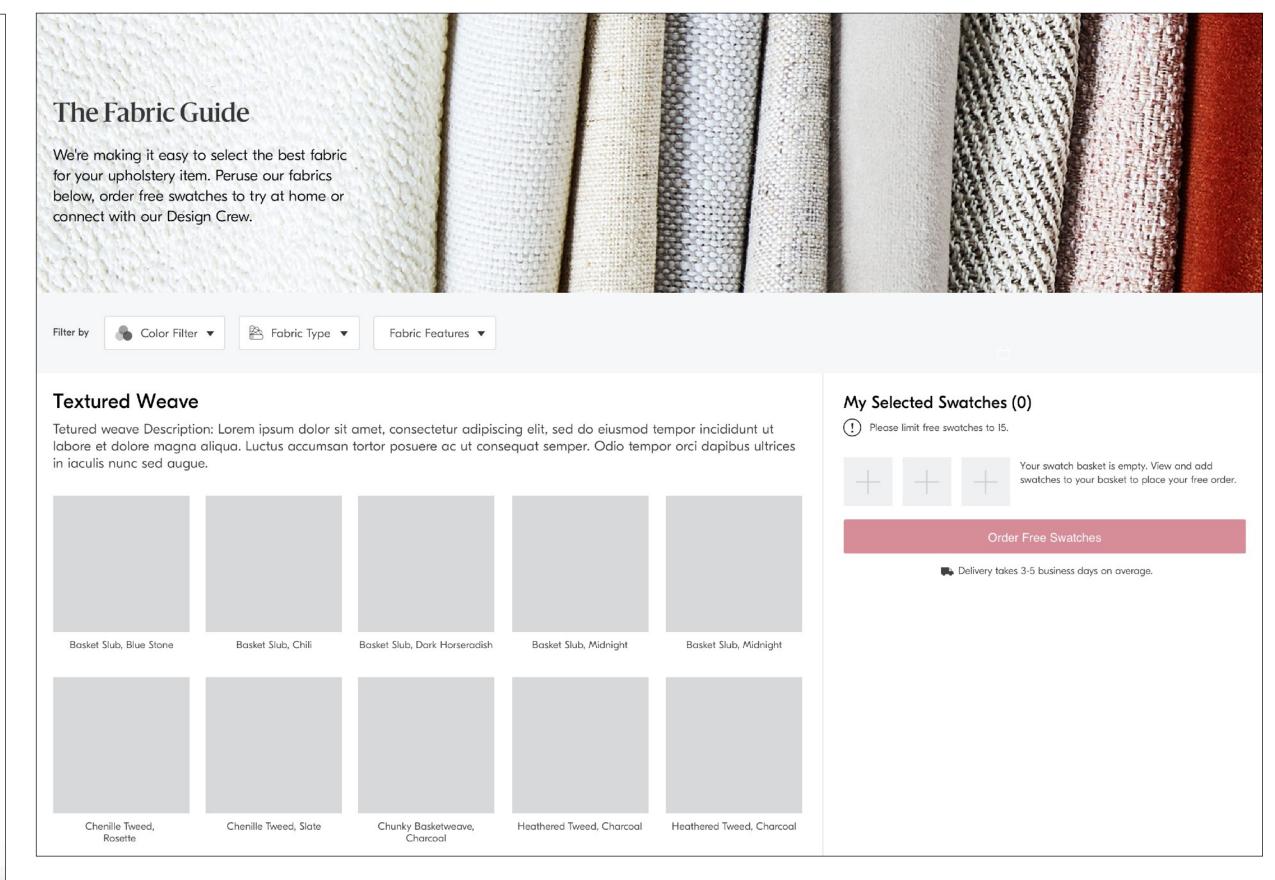
|                        | West Elm | Interior Define | Restoration<br>Hardware | Joybird (Swatch<br>Kits only) | All Modern | Maiden Home |
|------------------------|----------|-----------------|-------------------------|-------------------------------|------------|-------------|
| Direct order on PDP    | Yes      | No              | No                      | Yes                           | No         | No          |
| Filtering Capabilities | No       | Yes             | No                      | Yes                           | Yes        | Yes         |
| Order Tracking         | No       | No              | No                      | No                            | No         | No          |
| Fabric Descriptions    | Minimal  | Yes             | No                      | Yes                           | Yes        | No          |



### Swatch Guide Landing Page



Before



After

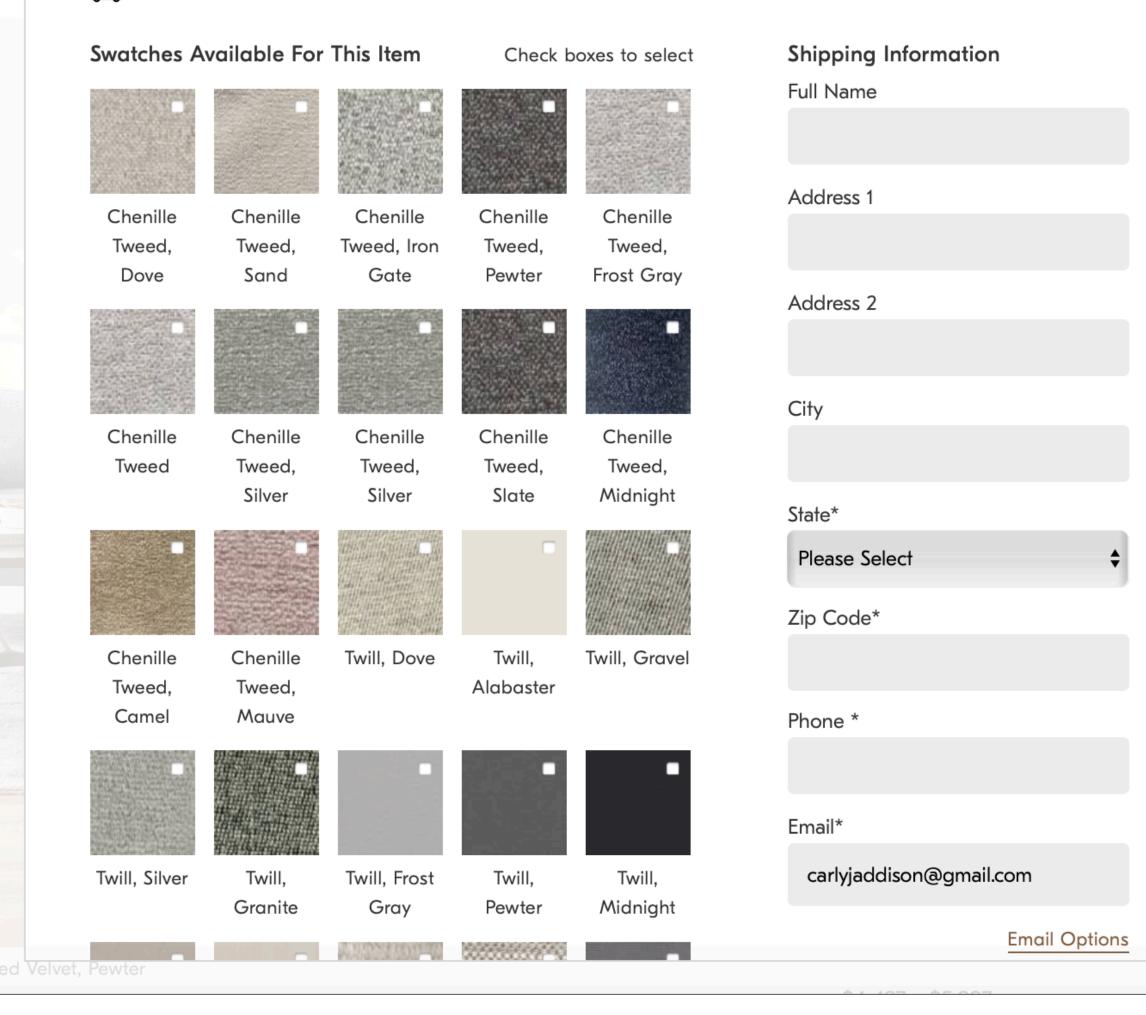
## Swatch Ordering on PDP

tour this desert haven



#### Order Free Swatches (Select Up To 15)

Your swatches should arrive in 3-7 business days.



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|               | New styles added to clearance              | Velvet<br>Subtle shine, rich colo | r and plush texture define       | e our velvet fabrics.          |                                   |
|               | Bestseller<br>Cozy Swivel (                |                                   |                                  |                                |                                   |
|               | Limited Time Offe<br>\$759.20 - \$1,798    | Burnt Umber<br>Distressed Velvet  | Camel<br>Distressed Velvet       | Dune<br>Distressed Velvet      | Frost Gray<br>Distressed Velvet   |
| Diel          | On display See it in Select Options Land 2 |                                   |                                  |                                |                                   |
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| eate          |  | Pewter<br>Distressed Velvet       | Sand<br>Distressed Velvet        | Camel<br>Performance Velvet    | Dark Olive<br>Performance Velvet  |
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